ARTICLES OF INCORPORATION
OF THE
CALIFORNIA PUBLIC EMPLOYMENT LABOR
RELATIONS ASSOCIATION

501(c)(6)
ARTICLES OF INCORPORATION
OF THE
CALIFORNIA PUBLIC EMPLOYERS LABOR RELATIONS ASSOCIATION

ARTICLE I

The name of this corporation is The California Public Employers Labor Relations Association.

ARTICLE II

A. This corporation is a nonprofit mutual benefit corporation organized under the California Nonprofit Mutual Benefit Corporation Law. The purpose of this corporation is to engage in any lawful act or activity, other than credit union business, for which a corporation may be organized under such law.

B. The specific and primary purpose of this corporation is to engage in trade association or business league activities, within the meaning of Section 501(c)(6) of the Internal Revenue Code of 1986, as amended, or the corresponding provisions of any future United States internal revenue law (the “Code”).

ARTICLE III

Notwithstanding any of the above statements of purposes and powers, this corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the specific purposes of this corporation.

ARTICLE IV

This corporation is not organized for profit and no part of the net earnings shall inure to the benefit of any private shareholder or individual.
BYLAWS

OF

THE CALIFORNIA PUBLIC EMPLOYERS LABOR RELATIONS ASSOCIATION
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BYLAWS
OF
THE CALIFORNIA PUBLIC EMPLOYERS LABOR RELATIONS ASSOCIATION

ARTICLE I
PRINCIPAL OFFICE

The principal office of this corporation shall be located in the county of Alameda, California.

ARTICLE II
MEMBERSHIP

Section 1. Voting Members

This corporation shall have one class of members with voting rights as specified in Section 5056 of the California Nonprofit Corporation Law and these Bylaws (the “Voting Members”). The qualifications or eligibility requirements for membership and the rights and obligations of Voting Members shall be as provided in these Bylaws or under applicable law. Voting membership in this corporation shall be limited to the persons described in Section 3 of this Article II.

Section 2. Non-Voting Members

This corporation shall also have one or more categories of non-voting associates who shall pay dues, but shall not be “members” within the meaning of Section 5056 of the California Nonprofit Corporation Law (the “Non-Voting Members”). The Board of Directors shall, by resolution, establish such category or categories of Non-Voting Members, provide for their rights and obligations, and the dues each category shall pay. Non-Voting Members shall be eligible to be elected to the Board of Directors of this corporation, to serve as an officer or on its Advisory Committees, and to participate in and attend programs conducted by this corporation. The terms “member” and “membership,” as used in these Bylaws, shall not refer to Non-Voting Members.

Section 3. Qualifications For Voting Membership

Unless a Voting Member is terminated as provided in Section 10 of this article, the Voting Members shall consist of: (i) each member of the Board of Directors of this corporation, by virtue of serving as a director;
and (ii) each member of the Annual Conference Program Committee of this corporation, by virtue of holding such position.

Section 4. Membership Dues

Each Voting Member must pay to this corporation, within the time and on the conditions set by the Board, dues and fees in amounts to be fixed from time to time by the Board. Such dues and fees shall be equal for all Voting Members of this corporation. The Board may determine the conditions under which any payment of dues shall be refundable.

Section 5. Assessments

Memberships in this corporation shall not be assessable.

Section 6. Good Standing

Those Voting Members who have paid the required dues and fees, and who are not suspended, shall be members in good standing of this corporation.

Section 7. Membership Roster

This corporation shall keep a membership roster containing the name of each Voting Member and the last address provided to this corporation by the Voting Member for purposes of notice. The roster shall indicate whether a Voting Member is in good standing from time to time.

Section 8. Nonliability Of Voting Members

No Voting Member of this corporation shall be personally liable for the debts, liabilities, or obligations of this corporation.

Section 9. Transferability Of Memberships

Memberships in this corporation, or any right arising therefrom, may not be transferred or assigned.

Section 10. Termination Of Membership

Membership in this corporation shall continue until terminated as provided in this Section, or until the member dies, or resigns in a writing delivered to the Secretary or President of this corporation. No such resignation shall relieve the resigning member of any accrued but unpaid obligations of such member to this corporation.
A. **Basis For Termination**

Membership in this corporation shall terminate upon the occurrence of any of the following events or conditions:

i. **Expiration**

   If a membership is issued for a period of time, such membership shall automatically terminate when such period of time has elapsed, unless the Voting Member elects to renew the membership.

ii. **Nonpayment Of Dues**

   A Voting Member's membership in this corporation shall automatically terminate 30 days after such member is sent written notice of the failure to pay dues or fees on or before their due date. A Voting Member may avoid such termination by paying the amount of delinquent dues or fees, together with any interest thereon, within such 30-day period.

iii. **Failure To Qualify**

   On a good faith finding by the Board of Directors, made in accordance with this Section, that a Voting Member no longer meets the qualifications set forth in Article II, Sections 1 and 3, such member’s membership in this corporation shall terminate.

iv. **Interests Of Corporation**

   On a good faith finding by the Board of Directors, made in accordance with this Section, that continued participation by the Voting Member in this corporation as a member is not in the best interests of this corporation and the furtherance of its purposes, such member’s membership shall terminate.

B. **Termination Procedures**

In the case of proposed termination of a membership under subsection A.iii. or iv. above, the following procedures shall apply:
i. Notice

This corporation shall send a written notice to the Voting Member, setting forth the proposal for termination, the reasons for it, the date on which the proposed termination shall become effective, and the date, time, and place (if any) of the hearing described in the next subsection. Such notice shall be sent at least 15 days before the proposed date of termination, and at least 10 days before the date set for the hearing, by first-class or registered mail, to the last address provided by the member to this corporation for purposes of notice.

ii. Hearing

The Voting Member shall be given an opportunity to be heard, either orally or in writing, not less than five days before the effective date of the proposed termination, by the Board or the person or committee authorized by the Board to decide whether the proposed termination will take place. If the Voting Member does not appear and has not notified the Secretary of any adequate reason therefore, or chooses not to appear at the hearing, the termination shall be effective automatically on the proposed date of termination.

iii. Determination

Following the hearing date, the Board (or the person or committee authorized by the Board to decide whether the proposed termination will take place) shall decide whether or not the Voting Member should in fact be terminated, suspended, or sanctioned in some other way. That decision shall be final, and the Voting Member shall be promptly notified of it. If a Voting Member is terminated hereunder, all membership rights of such Voting Member in this corporation shall cease on the effective date of the termination stated in the notice given pursuant to subsection B.i above.

iv. Refund

The Board may determine whether any person whose membership has been terminated or suspended shall receive a refund of any dues already paid. Any refund
shall be prorated to return only the unaccrued balance remaining for the period of the dues payment.

ARTICLE III
MEMBERSHIP RIGHTS

Section 1. Voting Rights

Subject to these Bylaws, Voting Members of this corporation shall have the right to vote, as set forth in these Bylaws, on:

(a) the election of directors;
(b) the removal of directors pursuant to Section 7222 of the California Nonprofit Mutual Benefit Corporation Law;
(c) any amendment to these Bylaws that materially and adversely affects Voting Member rights, and all amendments to the Articles of Incorporation of this corporation, except for amendments permitted to be adopted by the Board of Directors alone under Section 7812(b) of the California Nonprofit Mutual Benefit Corporation Law;
(d) the disposition of all or substantially all of the assets of this corporation;
(e) any merger of this corporation;
(f) any dissolution of this corporation; and
(g) any other matters that may properly be presented to Voting Members for a vote, pursuant to this corporation’s Articles, Bylaws, or action of the Board of Directors, or by operation of law.

Section 2. Inspection Rights

A. Articles And Bylaws

This corporation shall keep at its principal office in California current copies of the Articles of Incorporation and Bylaws of this corporation, which shall be open to inspection by Voting Members at all reasonable times. If this corporation has no principal office in California, the Secretary shall furnish such copies to any Voting Member on written request therefore.
B. Accounting Records; Minutes

On written request, any Voting Member (in person or through an agent or attorney) may inspect and copy the accounting books and records of this corporation and the minutes of the proceedings of the members, the Board, or any Board Committee, at any reasonable time and for a purpose reasonably related to the Voting Member’s interests as a member.

C. Membership Records

The right of Voting Members to have access to the membership records of this corporation shall be governed by Sections 8330 through 8332 of the California Nonprofit Mutual Benefit Corporation Law.

Section 3. Other Rights

In addition to the rights described in these Bylaws, Voting Members of this corporation shall have any other rights afforded voting members under the California Nonprofit Mutual Benefit Corporation Law.

ARTICLE IV
MEMBER MEETINGS AND VOTING

Section 1. Member Voting

Each Voting Member in good standing shall have one vote on each matter on which the Voting Members are entitled to vote.

Section 2. Annual Member Meetings

An annual meeting of the Voting Members will be held at a date, place, and time determined by the Board of Directors, for the purpose of electing directors and transacting such business as may come before the meeting.

Section 3. Special Meetings Of Members

A. Who May Call

Special meetings of the Voting Members may be called: (i) by the Board of Directors or the President; or (ii) on the written request of five percent of the Voting Members.
B. Procedures For Calling Special Meetings Requested By Members

If a special meeting is called by Voting Members, the requesting members shall deliver a written notice specifying the general nature of the business proposed to be transacted personally, by registered mail, facsimile transmission, or by electronic transmission such as e-mail in compliance with Article X, Section 5 of these Bylaws to the President, the Vice President, or the Secretary of this corporation. The requested meeting will be held not less than 35, nor more than 90, days following the receipt of the request. If appropriate notice of such a meeting is not given within 20 days after delivery of the request, the requesting members may give the notice. Nothing contained in this subsection shall be construed as limiting, fixing, or affecting the time of any meeting of the Voting Members called by the Board of Directors or the President.

Section 4. Record Dates

For any notice, vote (at a meeting or by written ballot), or exercise of rights, the Board of Directors may, in advance, by resolution, fix a record date, and only Voting Members of record on the date so fixed shall be entitled to notice, vote, or exercise rights, as the case may be, notwithstanding any change of membership on the books of this corporation after the record date, except as otherwise required by law. For this purpose, a person holding a membership as of the close of business on the record date shall be deemed a Voting Member of record.

A. Notice Of Meetings

Unless otherwise fixed by the Board of Directors, the record date for the purpose of determining which Voting Members are entitled to notice of any Voting Members’ meeting, shall be the business day preceding the date on which notice for that meeting is given. If the Board, by resolution, fixes a record date for notice, the record date shall be not less than 10, nor more than 90, days before the date of the meeting.

B. Voting At Meetings

Unless otherwise fixed by the Board of Directors, the record date for the purpose of determining which Voting Members are entitled to vote at any Voting Members’ meeting, shall be the day of that meeting. If the Board, by resolution, fixes a record
date for voting, the record date shall be not more than 60 days before the date of the meeting.

C. Voting By Written Ballot

Unless otherwise fixed by the Board of Directors, the record date for the purpose of determining which Voting Members are entitled to vote by written ballot shall be the day on which the first written ballot is mailed or solicited. If the Board, by resolution, fixes a record date for voting, the record date shall be not more than 60 days before the day on which the first written ballot is mailed or solicited.

D. Unanimous Written Consent

Unless otherwise fixed by the Board of Directors, the record date for the purpose of determining if all Voting Members have consented in writing to an action pursuant to Article IV, Section 12 of these Bylaws shall be one week prior to the day on which the consent is first circulated for approval.

E. Other Lawful Action

Unless otherwise fixed by the Board of Directors, the record date for the purpose of determining which Voting Members are entitled to exercise any rights in respect to any other lawful action, shall be the date on which the Board adopts the resolution relating thereto or the 60th day before the date of such other action, whichever is later. If the Board, by resolution, fixes a record date for determining entitlements, the record date shall be not more than 60 days before the date of such other action.

Section 5. Time And Manner Of Notice Of Meetings

The Secretary shall give written notice of each Voting Members’ meeting to each Voting Member who, as of the record date for notice of the meeting, would be entitled to vote at such meeting. The notice shall be delivered to the last address provided by the Voting Member to this corporation for purposes of notice, either personally or by telegram, facsimile transmission, electronic transmission in compliance with Article X, Section 6 of these Bylaws, or first-class, registered, or certified mail not less than 10 nor more than 90 days before the date of such meeting, or by other mail not less than 20 nor more than 90 days before the date of such meeting.
Section 6. Contents Of Notice

The notice shall state the place, date, and time of the meeting and: (a) in the case of special meetings, the general nature of the business to be transacted, and no other business may be transacted; or (b) in the case of the annual meeting, the names of all those who are nominees for director as of the date of the notice, and those matters that the Board, as of the date of the notice, intends to present for action by the Voting Members, but any proper matter may be presented at the annual meeting for such action.

Section 7. Notice Of Certain Actions Required

Unless the vote of the membership shall be unanimous, any of the following votes shall be valid only if the general nature of the action approved was stated in the notice of the meeting at which the vote occurred: (a) to remove a director without cause; (b) to fill a vacancy on the Board; (c) to amend this corporation’s Articles of Incorporation; (d) to approve a transaction between this corporation and one or more of its directors, or between this corporation and any entity in which one or more of its directors has a material financial interest; (e) on winding up of the affairs of this corporation, to approve a plan of distribution of the assets of this corporation (other than money) not in accordance with any liquidation rights specified in the Articles of Incorporation of this corporation or these Bylaws; or (f) to voluntarily dissolve this corporation.

Section 8. Member Quorum

One third of the Voting Members shall constitute a quorum. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of enough members to leave less than a quorum, so long as any action taken thereafter is approved by at least a majority of the required quorum.

Section 9. Act Of The Members

Every decision or act made or done by a majority of Voting Members present and voting at a duly held meeting at which a quorum is present is the act of the Voting Members, unless the law, the Articles of Incorporation of this corporation, or these Bylaws, require a greater number.
Section 10. Manner Of Voting

A. Voting At Meetings

Voting at meetings may be by voice or by secret ballot, provided that any election of directors, and any other vote designated by the chair of the meeting, in his or her discretion, or requested by ten percent of the voting power present at the meeting, shall be conducted by secret ballot. Subject to any guidelines and procedures that the Board of Directors may adopt, Voting Members not physically present in person at a face-to-face membership meeting may, by electronic transmission in compliance with Section 13 of this Article, or by electronic video screen communication, participate in the meeting, be deemed present in person and vote at the meeting.

B. Proxy Voting Prohibited

Proxy voting shall not be permitted on any matter put to the vote of the members.

C. Cumulative Voting Prohibited

Cumulative voting shall not be permitted.

D. Action By Written Ballot Without A Meeting

i. Generally

Any action required or permitted to be taken by Voting Members at a meeting may be submitted for a vote by written ballot pursuant to this Section without a meeting.

ii. Content Of Written Ballots

Any written ballot distributed to the Voting Members to vote on a matter shall set forth the proposed action and provide an opportunity to specify approval or disapproval of the proposal.

iii. Time For Return Of Ballots

All written ballots shall provide a reasonable time within which to return them to this corporation and each ballot shall state on its face or in an accompanying notice the date by which it must be returned in order to be counted.
iv. **Requirements For Valid Action**

Approval by written ballot shall be valid only when the number of votes cast by ballot within the time period specified equals or exceeds the required quorum set forth in these Bylaws, and the number of approvals equals or exceeds the number of votes that would be required to approve the action if the vote were taken at a meeting of the Voting Members.

v. **Requirements For Valid Action**

Written ballots shall be solicited in a manner consistent with the requirements for notice of Voting Members’ meetings. This corporation may send the ballot and any related materials, and the Voting Member may return the ballot, by electronic transmission, in compliance with Article X, Sections 5 and 6, of these Bylaws, as applicable. All solicitations of written ballots shall indicate the number of responses needed to meet the quorum requirement for valid action and shall state the percentage of affirmative votes necessary to approve the measure submitted for membership approval.

vi. **Revocation Of Written Ballots**

If a Voting Member who has cast a written ballot desires to change his or her vote, the Voting Member may do so provided he or she so notifies the Secretary of this corporation in writing prior to close of the balloting period and casts a new ballot within the balloting period.

E. **Election Ballots**

Any ballot used in the election of directors shall set forth the names of the candidates who have been properly nominated at the time the ballot is issued. The ballot shall also provide a space for Voting Members to designate a vote for a candidate not on the ballot.

Section 11. **Waiver Of Notice Or Consent By Members**

A. **Generally**

Any action of the Voting Members taken at a meeting where a quorum is present but for which proper notice was not given, will be valid if, either before or after the meeting, each Voting
Member entitled to vote who was not present at the meeting signs (i) a waiver of notice, (ii) a consent to holding the meeting, or (iii) an approval of the minutes, in any case in writing, which may include electronic mail or facsimile transmitted by a member in compliance with Article X, Section 5 of these Bylaws. The waiver of notice, consent to holding the meeting, or approval of minutes need not specify the purpose or general nature of business to be transacted at such meeting, unless action is taken or proposed to be taken on matters specified in Section 7 of this Article, in which case the waiver, consent, or approval must state the general nature of the matter. All such waivers, consents, or approvals shall be filed with the minutes of the meeting.

B. Effect Of Attendance At Meeting

Attendance by a Voting Member at a meeting shall also constitute a waiver of notice of that meeting, unless the Voting Member attends for the sole purpose of objecting at the beginning of the meeting to the transaction of any business due to the inadequacy or illegality of the notice. Attendance at a meeting is not a waiver of any right to object to the consideration of matters not included in the notice of the meeting which are required to be described therein pursuant to Section 7 of this Article, if that objection is expressly made at the meeting.

Section 12. Action By Unanimous Written Consent

Any action required or permitted to be taken by the Voting Members at a meeting, may be taken without a meeting if all Voting Members shall individually or collectively consent to such action in writing. If action is taken by written consent, the consent(s) shall be filed with the corporate minutes. Written consent shall include electronic mail or facsimile transmitted by a Voting Member in compliance with Article X, Section 5, of these Bylaws. The action by written consent shall have the same force and effect as the unanimous vote of the Voting Members.

Section 13. Meetings By Electronic Transmission

A meeting of the Voting Members may be conducted, in whole or in part, by electronic transmission in compliance with Article X, Sections 5 and 6, as applicable, or by electronic media screen communication, so long as all of the following apply:
(a) This corporation has implemented reasonable measures to provide Voting Members a reasonable opportunity to participate in the meeting and to vote on matters submitted to the Voting Members, including an opportunity to read or hear the proceedings of the meeting substantially concurrently with those proceedings; and

(b) If any Voting Member votes or takes other action at the meeting by means of electronic transmission or electronic video screen communication, this corporation maintains a record of any vote or action taken by a Voting Member by means of electronic transmission.

(c) Any request by this corporation for a Voting Member’s consent to conduct a meeting by electronic transmission shall include a notice that, absent consent of the Voting Member, the face-to-face membership meeting shall be held at a physical location at which Voting Members may attend and participate in person.

ARTICLE V
BOARD OF DIRECTORS

Section 1. Corporate Powers; Exercise By Board

This corporation shall have powers to the full extent allowed by law. All powers and activities of this corporation shall be exercised and managed by the Board of Directors of this corporation directly or, if delegated, under the ultimate direction of the Board.

Section 2. Number And Qualification Of Directors

The number of directors shall be not less than five nor more than 20, with the exact authorized number of directors to be fixed from time to time by resolution of the Board of Directors. Any amendment of the preceding sentence shall require the approval of the Voting Members. Directors of this corporation must be either Voting Members or Non-Voting Members of this corporation in good standing at the time of their election.

Section 3. Nomination Of Directors

The Advisory Board Development Committee shall nominate qualified candidates for election to the Board. In addition, any Voting Member or Non-Voting Member may nominate qualified candidates for election to the Board. All such nominations shall be submitted to the Secretary at least 30 days prior to the date of any election of directors. The
Secretary shall forward to each Voting Member, with the notice of the meeting in accordance with Sections 5 and 6 of Article IV of these Bylaws, a list of all candidates so nominated.

Section 4. Election And Term Of Office Of Directors

Approximately one-third of the total number of directors of this corporation shall be elected at each annual meeting of the members, or, if such directors are not elected at the meeting, they may be elected at any special meeting of the Voting Members, or by written ballot, subject to the power of the Board to fix the number of directors as provided in Section 2 above. Each director shall be elected for a term of three years except that directors elected may be appointed to terms of one, two, or three years as determined by the Board so as to maintain approximately equal numbers of directors' terms expiring in any year. Each director shall hold office until expiration of the term and until a successor has been elected.

Section 5. Vacancies

A vacancy shall be deemed to exist on the Board in the event that the actual number of directors is less than the authorized number for any reason. Vacancies may be filled by the remaining directors (unless the vacancy was created by removal of a director by the members) or by the Voting Members, for the unexpired portion of the term.

Section 6. Resignation And Removal Of Directors

Resignations shall be effective upon receipt in writing by the President or the Secretary, unless a later effective date is specified in the resignation. The Voting Members may remove any director at any time, with or without cause. If there are fewer than 50 Voting Members, the vote of a majority of all Voting Members shall be required to remove a director.

Section 7. Annual Board Meetings

A meeting of the Board of Directors shall be held at least once a year. Annual meetings shall be called by the President or any two directors, and noticed in accordance with Section 9 of this Article.

Section 8. Special Board Meetings

Special meetings of the Board of Directors may be called by the President or any two directors, and noticed in accordance with Section 9 of this Article.
Section 9. Notice

Notice of the annual meeting and any special meetings of the Board of Directors shall state the date, place, and time of the meeting and shall be given to each director at least four days before any such meeting if given by first-class mail or 48 hours before any such meeting if given personally or by telephone, including a voice messaging system, or by other electronic transmission such as e-mail, in compliance with Article X, Section 5 of these Bylaws.

Section 10. Waiver Of Notice

The transactions of any meeting of the Board of Directors, however called and noticed and wherever held, shall be valid as though taken at a meeting duly held after proper call and notice, if a quorum is present, and if, either before or after the meeting, each of the directors not present provides in writing a waiver of notice, a consent to holding the meeting, or an approval of the minutes. The waiver of notice or consent need not specify the purpose of the meeting. All waivers, consents, and approvals shall be filed with the corporate records or made a part of the minutes of the meeting. Notice of a meeting shall also be deemed given to any director who attends the meeting without protesting the lack of adequate notice before the meeting or at its commencement.

Section 11. Quorum

A majority of the total number of directors then in office shall constitute a quorum, provided that in no event shall the required quorum be less than one-fifth of the authorized number of directors or two directors, whichever is larger. The act of a majority of the directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, except as otherwise provided in Article V, Section 12 (taking Board action without a meeting); Article VI, Section 1 (appointing Board Committees); Article VIII, Sections 1 and 2 (approving loans and self-dealing transactions); and Article X, Section 7 (amending bylaws), of these Bylaws or in the California Nonprofit Mutual Benefit Corporation Law. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of directors, if any action taken is approved by at least a majority of the required quorum for such meeting.
Section 12. Action Without A Meeting

Any action required or permitted to be taken by the Board may be taken without a meeting if all members of the Board (other than any director interested in a transaction so approved) shall individually or collectively consent to such action in writing. Such written consents shall be filed with the minutes of the proceedings of the Board, and shall have the same force and effect as the unanimous vote of such directors.

Section 13. Telephone And Electronic Meetings

Directors may participate in a meeting through use of conference telephone, electronic video screen communication, or other electronic transmission in compliance with Article X, Section 5 of these Bylaws so long as all of the following apply:

(a) each director participating in the meeting can communicate with all of the other directors concurrently; and

(b) each director is provided with the means of participating in all matters before the Board, including the capacity to propose, or to interpose an objection to, a specific action to be taken by the corporation.

Section 14. Standard Of Care

A. General

A director shall perform the duties of a director, including duties as a member of any Board Committee on which the director may serve, in good faith, in a manner such director believes to be in the best interest of this corporation and with such care, including reasonable inquiry, as an ordinarily prudent person in a like situation would use under similar circumstances.

In performing the duties of a director, a director shall be entitled to rely on information, opinions, reports, or statements, including financial statements and other financial data, in each case prepared or presented by:

(i) one or more officers or employees of this corporation whom the director believes to be reliable and competent as to the matters presented;
(ii) counsel, independent accountants, or other persons as to matters which the director believes to be within such person’s professional or expert competence; or

(iii) a Board Committee upon which the director does not serve, as to matters within its designated authority, provided that the director believes such Committee merits confidence; so long as, in any such case, the director acts in good faith after reasonable inquiry when the need therefore is indicated by the circumstances and without knowledge that would cause such reliance to be unwarranted.

Except as provided in Article VIII below, a person who performs the duties of a director in accordance with this Section shall have no liability based upon any failure or alleged failure to discharge that person’s obligations as a director, including, without limiting the generality of the foregoing, any actions or omissions which exceed or defeat a public or charitable purpose to which a corporation, or assets held by it, are dedicated.

B. Assets Held In Charitable Trust

If this corporation holds any assets in charitable trust (because, for example, such assets were donated to this corporation for use in furthering charitable purposes), the conduct of the directors of this corporation in connection with such assets shall be governed by any applicable stricter requirements of the California Nonprofit Public Benefit Corporation Law.

Section 15. Director Inspection Rights

Every director shall have the absolute right at any reasonable time to inspect and copy all books, records, and documents, and to inspect the physical properties of this corporation.

Section 16. Compensation Of Directors

The Board of Directors may authorize, by resolution, the payment to a director of reasonable compensation for services as a director. The Board may authorize the advance or reimbursement to a director of actual reasonable expenses incurred in carrying out his or her duties as a director, such as for attending meetings of the Board and Board Committees.
Section 17. Executive Compensation Review

To the extent and so long as this corporation holds any property for charitable purposes, the Board of Directors (or a Board Committee) shall review any compensation packages (including all benefits) of the President or the chief executive officer and the Treasurer or chief financial officer, regardless of job title, and shall approve such compensation only after determining that the compensation is just and reasonable. This review and approval shall occur when such officer is hired, when the term of employment of such officer is renewed or extended, and when the compensation of such officer is modified, unless the modification applies to substantially all of the employees of this corporation.

ARTICLE VI
COMMITTEES

Section 1. Board Committees

The Board of Directors may, by resolution adopted by a majority of the directors then in office, create any number of Board Committees, each consisting of two or more directors, and only of directors, to serve at the pleasure of the Board. Appointments to any Board Committee shall be by a majority vote of the directors then in office. Board Committees may be given all the authority of the Board, except for the powers to:

a. set the number of directors within a range specified in these Bylaws;

b. fill vacancies on the Board of Directors or on any Board Committee;

c. fix compensation of directors for serving on the Board or any Board Committee;

d. amend or repeal these Bylaws or adopt new Bylaws;

e. approve amendments to the Articles of Incorporation of this corporation;

f. amend or repeal any resolution of the Board of Directors which by its express terms is not so amendable or repealable;
g. create any other Board Committees or appoint the members of any Board Committees;

h. spend corporate funds to support a nominee for director after there are more nominees than can be elected; or

i. approve any merger, reorganization, voluntary dissolution, or disposition of substantially all of the assets of this corporation.

Section 2. Advisory Committees

The Board of Directors may establish one or more Advisory Committees to the Board. The members of any Advisory Committee may consist of directors or non directors, including Non-Voting Members, and may be appointed as the Board determines. Advisory committees may not exercise the authority of the Board to make decisions on behalf of this corporation, but shall be restricted to making recommendations to the Board or Board Committees, and implementing Board or Board Committee decisions and policies under the supervision and control of the Board or Board Committee.

The Annual Conference Program Committee shall be appointed by the Board of Directors and shall serve as an Advisory Committee to the Board.

The Advisory Board Development Committee shall be appointed by the Board of Directors and shall serve as an Advisory Committee to the Board.

Section 3. Audit Committee

This Section 3 shall apply to the extent and so long as this corporation holds any property for charitable purposes. For any tax year in which this corporation has gross revenues of $2 million or more, this corporation shall have an Audit Committee whose members shall be appointed by the Board of Directors, and who may include both directors and non-directors, subject to the following limitations: (a) members of the finance committee, if any, shall constitute less than one-half of the membership of the Audit Committee; (b) the chair of the Audit Committee may not be a member of the Finance Committee, if any; (c) the Audit Committee may not include any member of the staff, including the President or chief executive officer and Treasurer or chief financial officer; (d) the Audit Committee may not include any person who has a material financial interest in any entity doing business with this corporation; and (e) Audit Committee members who are not
directors may not receive compensation greater than the compensation paid to directors for their Board service.

If the Audit Committee is composed and appointed as required by Section 1 above (concerning Board Committees), it shall be deemed a Board Committee on which the other directors are entitled to rely as provided in Article V, Section 14 of these Bylaws; otherwise, the Board of Directors shall remain responsible for oversight and supervision of the Audit Committee as an Advisory Committee.

The Audit Committee shall: (1) recommend to the Board of Directors the retention and, when appropriate, the termination of an independent certified public accountant to serve as auditor; (2) negotiate the compensation of the auditor on behalf of the Board; (3) confer with the auditor to satisfy the Audit Committee members that the financial affairs of this corporation are in order; (4) review and determine whether to accept the audit; and (5) approve performance of any non-audit services provided to this corporation by the auditor's firm.

Section 4. Meetings

A. Of Board Committees

Meetings and actions of Board Committees shall be governed by and held and taken in accordance with the provisions of Article V of these Bylaws concerning meetings and actions of the Board of Directors, with such changes in the content of those Bylaws as are necessary to substitute the Board Committee and its members for the Board of Directors and its members. Minutes shall be kept of each meeting of any Board Committee and shall be filed with the corporate records.

B. Of Advisory Committees

Subject to the authority of the Board of Directors, Advisory Committees may determine their own meeting rules and whether minutes shall be kept.

The Board of Directors may adopt rules for the governance of any Board or Advisory Committee not inconsistent with the provisions of these Bylaws.
ARTICLE VII
OFFICERS

Section 1. Officers

The officers of this corporation shall be a President, a Vice President, a Secretary, a Treasurer, and an Immediate Past President. This corporation may also have, at the discretion of the directors, such other officers as may be appointed by the Board of Directors. Any number of offices may be held by the same person. The President shall be elected from among the directors of the corporation.

Section 2. Election

The officers of this corporation shall be elected annually by the Board of Directors, and each shall serve at the pleasure of the Board, subject to the rights, if any, of an officer under any contract of employment.

Section 3. Removal

Subject to the rights, if any, of an officer under any contract of employment, any officer may be removed, with or without cause, by the Board of Directors or by an officer on whom such power of removal may be conferred by the Board of Directors.

Section 4. Resignation

Any officer may resign at any time by giving written notice to this corporation. Any resignation shall take effect on receipt of that notice by such officer or at any later time specified by that notice and, unless otherwise specified in that notice, the acceptance of the resignation shall not be necessary to make it effective. Any resignation is without prejudice to the rights, if any, of this corporation under any contract to which the officer is a party.

Section 5. Vacancies

A vacancy in any office for any reason shall be filled in the same manner as these Bylaws provide for election to that office.

Section 6. President

The President shall be the chief executive officer of this corporation and shall, subject to control of the Board, generally supervise, direct, and control the business and other officers of this corporation. The President shall be a member of all Board Committees and shall have the general powers and duties of management usually vested in the
office of president of this corporation and shall have such other powers and duties as may be prescribed by the Board or these Bylaws.

Section 7. Vice President

The Vice President shall, in the absence of the President, carry out the duties of the President and shall have such other powers and duties as may be prescribed by the Board or these Bylaws.

Section 8. Secretary

The Secretary shall supervise the keeping of a full and complete record of the proceedings of the members and the Board of Directors and its committees, if any, shall supervise the giving of such notices as may be proper or necessary, shall supervise the keeping of the minute books and membership records of this corporation, and shall have such other powers and duties as may be prescribed by the Board or these Bylaws.

Section 9. Treasurer

The Treasurer shall be the chief financial officer of this corporation and shall supervise the charge and custody of all funds of this corporation, the deposit of such funds in the manner prescribed by the Board of Directors, and the keeping and maintaining of adequate and correct accounts of this corporation's properties and business transactions, shall render reports and accountings as required, and shall have such other powers and duties as may be prescribed by the Board or these Bylaws.

Section 10. Immediate Past President

Upon request of the President, the Immediate Past President will consult with and advice the President, and shall have such other powers and duties as may be prescribed by the Board or these Bylaws.

ARTICLE VIII
CERTAIN TRANSACTIONS

Section 1. Loans

This corporation may advance money to a director or officer of this corporation or any subsidiary for expenses reasonably anticipated to be incurred in performance of the duties of such director or officer so long as such individual would be entitled to be reimbursed for such expenses absent that advance. This corporation may loan money or
property to, or guarantee the obligation of, any director or officer of 
this corporation or any parent, affiliate, or subsidiary, if:

the Board determines that the loan or guaranty may reasonably be 
expected to benefit this corporation; and 

before the transaction occurs, it has been approved either by (i) the 
members (without the vote of such director or officer, if a member) or 
(ii) a majority of the directors then in office (without the vote of such 
director).

Section 2. Self-Dealing Transactions

A. Transactions With Directors Or Their Companies

A transaction between this corporation and one or more of its 
directors, or between this corporation and any organization in 
which one or more of its directors has a material financial 
interest, must be approved or ratified (i) by the members, or (ii) 
by the Board or a duly authorized Board Committee after 
finding that such transaction is just and reasonable to this 
corporation at the time; in either case without counting the vote, 
if any, of the interested directors thereon. Such approval must 
be given in good faith, with full knowledge of the material facts 
concerning the transaction and the director’s interest in the 
transaction.

B. Transactions With Organizations Sharing Directors

A transaction between this corporation and any organization of 
which one or more of its directors are directors may be void or 
voidable because of the presence of such director(s) at the 
meeting of the Board or a Board Committee that authorized, 
approved, or ratified the transaction, unless (i) it was approved 
or ratified in good faith (a) by the Board or a duly authorized 
Board Committee, with full knowledge of the material facts 
concerning the transaction and such directors’ other 
directorships and without counting the vote of the common 
directors thereon, or (b) by the members; or (ii) the transaction 
was just and reasonable as the this corporation at the time of 
authorization, approval, or ratification. This subsection shall 
not apply to transactions covered by subsection A of this Section.
C. Interested Or Common Directors In Quorum

Interested or common directors may be counted in determining whether a quorum is present at any meeting of the Board or a Board Committee that approves or ratifies a transaction under this Section.

Where it is not reasonably practicable to obtain approval of the Board before entering into a self-dealing transaction, a Board Committee may approve such transaction in a manner consistent with the foregoing requirements.

ARTICLE IX
INDEMNIFICATION

Section 1. Right Of Indemnity

To the fullest extent allowed under Section 7237 of the California Nonprofit Mutual Benefit Corporation Law, this corporation shall indemnify its agents, in connection with any proceeding, and in accordance with Section 7237. For purposes of this Article, “agent” shall have the same meaning as in Section 7237(a), including directors, officers, employees, other agents, and persons formerly occupying such positions; “proceeding” shall have the same meaning as in Section 7237(a), including any threatened action or investigation under Section 5233 (with respect to any assets held in charitable trust) or brought by the Attorney General; and “expenses” shall have the same meaning as in Section 7237(a), including reasonable attorneys’ fees.

Section 2. Approval Of Indemnity

On written request to the Board of Directors in each specific case by any agent seeking indemnification, to the extent that the agent has been successful on the merits, the Board shall promptly authorize indemnification in accordance with Section 7237(d). Otherwise, the Board shall promptly determine, by a majority vote of a quorum consisting of directors who are not parties to the proceeding, whether, in the specific case, the agent has met the applicable standard of conduct stated in Section 7237(b) or Section 7237(c), and, if so, shall authorize indemnification to the extent permitted thereby. If the Board cannot do so because there is no quorum of directors who are not party to the proceeding for which indemnification is sought, the Board shall promptly call a meeting of the members. At that meeting, the members shall determine whether, in the specific case, the applicable standard of conduct stated in such Section has been met, and, if so, the...
members shall authorize indemnification to the extent permitted thereby.

Section 3. Advancing Expenses

The Board of Directors may authorize the advance of expenses incurred by or on behalf of an agent of this corporation in defending any proceeding prior to final disposition, if the Board finds that:

(a) the requested advances are reasonable in amount under the circumstances; and

(b) before any advance is made, the agent will submit a written undertaking satisfactory to the Board to repay the advance unless it is ultimately determined that the agent is entitled to indemnification for the expenses under this Article.

The Board shall determine whether the undertaking must be secured, and whether interest shall accrue on the obligation created thereby.

Section 4. Insurance

The Board of Directors may adopt a resolution authorizing the purchase of insurance on behalf of any agent against any liability asserted against or incurred by the agent in such capacity or arising out of the agent’s status as such, and such insurance may provide for coverage against liabilities beyond this corporation’s power to indemnify the agent under law.

ARTICLE X
MISCELLANEOUS

Section 1. Fiscal Year

The fiscal year of this corporation shall end each year on June 30.

Section 2. Contracts, Notes, And Checks

All contracts entered into on behalf of this corporation must be authorized by the Board of Directors or the person or persons on whom such power may be conferred by the Board from time to time, and, except as otherwise provided by law, every check, draft, promissory note, money order, or other evidence of indebtedness of this corporation shall be signed by the person or persons on whom such power may be conferred by the Board from time to time.
Section 3. Annual Reports To Members And Directors

A. Financial Report

Unless this corporation receives less than $10,000 in gross revenues or receipts during the fiscal year, the President shall furnish an annual written report to all directors of this corporation and any Voting Members so requesting in writing, containing the following information about this corporation’s previous fiscal year:

(i) a balance sheet as of the end of the fiscal year, and an income statement and statement of changes in financial position for the fiscal year;

(ii) a statement of the place where the names and addresses of current members are located; and

(iii) any information required by subsection B below.

The foregoing report shall be accompanied by any report thereon of independent accountants or, if there is no such report, the certificate of an authorized officer of this corporation that such statements were prepared without an audit from the books and records of this corporation. The report and any accompanying material may be sent by electronic transmission in compliance with Article X, Section 5 of these Bylaws.

B. Report Of Certain Transactions

Unless this corporation furnishes the report required by subsection A above, after the end of this corporation’s fiscal year, the Board shall furnish a written report to all of the Voting Members and directors of this corporation containing the following:

(i) a description of any transaction during the previous fiscal year involving $50,000 or more between this corporation (or its parent or subsidiary, if any) and any of its directors or officers (or those of its parent or subsidiary, if any) or any holder of more than ten percent of the voting power of this corporation (or its parent or subsidiary, if any), including the names of the interested persons, their relationship to this corporation, the nature of their interest in the transaction and, where practicable, the value of such interest; and
(ii) the amount and circumstances of any indemnifications or advances aggregating more than $10,000 that were paid during the fiscal year to any director or officer of this corporation, and that were not approved by the members of this corporation.

If no transaction required to be reported has occurred during the fiscal year, no report is required for that fiscal year.

Section 4. Required Financial Audits

This Section 4 shall apply to the extent and so long as this corporation holds any property for charitable purposes. This corporation shall obtain a financial audit for any tax year in which it receives or accrues gross revenue of $2 million or more, excluding grant or contract income from any governmental entity for which the governmental entity requires an accounting. Whether or not they are required by law, any audited financial statements obtained by this corporation shall be made available for inspection by the Attorney General and the general public within nine months after the close of the fiscal year to which the statements relate, and shall remain available for three years: (1) by making them available at this corporation’s principal, regional, and district offices during regular business hours; and (2) either by mailing a copy to any person who so requests in person or in writing or by posting them on this corporation’s Web site.

Section 5. Electronic Transmissions

Unless otherwise provided in these Bylaws, and subject to any guidelines and procedures that the Board of Directors may adopt from time to time, the terms “written” and “in writing” as used in these Bylaws include any form of recorded message in the English language capable of comprehension by ordinary visual means, and may include electronic transmissions, such as facsimile or email, provided: (i) for electronic transmissions from the corporation, the corporation has obtained an unrevoked written consent from the recipient to the use of such means of communication; (ii) for electronic transmissions to the corporation, the corporation has in effect reasonable measures to verify that the sender is the individual purporting to have sent such transmission; and (iii) the transmission creates a record that can be retained, retrieved, reviewed, and rendered into clearly legible tangible form.
Section 6. Electronic Transmissions To Members

An electronic transmission by the corporation to a Voting Member is valid only if the following requirements have been satisfied:

(i) The Voting Member has affirmatively consented (and has not withdrawn consent) to the use of electronic transmissions;

(ii) Prior to consenting, the Voting Member was provided with a clear and conspicuous statement informing him or her of:

(a) any right or option to have the transmissions provided in nonelectronic form;

(b) the right to withdraw consent to the use of electronic transmissions and any conditions or consequences of such withdrawal;

(c) the procedure for withdrawing consent and for updating information needed to contact the member electronically; and

(d) the procedure for obtaining a paper copy of an electronic transmission upon request and whether any fee will be charged for such copy.

(iii) Prior to consenting, the Voting Member was provided with a statement of the hardware and software requirements for access to and retention of the electronic transmissions, and consented electronically in a manner that reasonably demonstrates that he or she can access information in the electronic form that will be used.

If a change in the hardware or software requirements creates a material risk that the Voting Member will not be able to access or retain the electronic transmissions, this corporation shall provide a statement of the revised hardware and software requirements necessary, as well as the member’s right to withdraw consent without the imposition of any fees for such withdrawal.

Section 7. Amendments

Amendments to these Bylaws may be adopted by the Board of Directors or the Voting Members, as follows. Such amendments shall require the vote of a majority of the total number of Voting Members in good standing or the vote of a majority of the directors then in office or
the unanimous written consent of the Board, as the case may be, provided that the Board may not amend the Bylaws if the amendment would materially and adversely affect the rights of Voting Members as to voting, dissolution, redemption, or transfer; change the number of authorized memberships in total or for any class; effect an exchange, reclassification, or cancellation of all or part of the memberships; or authorize a new class of voting memberships. If a proposed Bylaw amendment will be considered at a meeting, it shall be submitted in writing to the persons entitled to vote thereon at least one week before such meeting.

Section 8. Dissolution

Upon dissolution of this corporation, after provision or payment for all known debts and other liabilities of this corporation, the remaining assets shall be distributed, in the discretion of the Board of Directors of this corporation, to either or both of: (a) a nonprofit organization that is organized and operated to engage in trade association or business league activities, within the meaning of Section 501(c)(6) of the Code, similar to those of this corporation, and that has established its tax-exempt status under Section 501(c)(6) of the Code; or (b) the Foundation for California Public Employment and Labor Relations, a California nonprofit public benefit corporation exempt under Section 501(c)(3) of the Code.

Section 9. Governing Law

In all matters not specified in these Bylaws, or in the event these Bylaws shall not comply with applicable law, the California Nonprofit Mutual Benefit Corporation Law as then in effect shall apply.